REPORT

EMPLOYEES' CONSULTATIVE

FORUM

Date of Meeting:

FOR:

12 November 2015

Subject: INFORMATION REPORT

Part 1 of Annual Equality in Employment

Monitoring Report (Data and Corporate Equalities Action Plan update) for 1 April 2014 - 31 March

2015

Responsible Officer:

Jon Turner

Director of Human Resources and Organisation

Development

Exempt: No

Enclosures: Appendix 1 - Data on Employment analysed by

Protected Characteristic:

Workforce Profile

Recruitment

Employment Procedures

Redeployment

Maternity - Return to Work rates

Leavers

Take Up of Training Opportunities

Directorate Reports

Agency Workers (Pertemps)

Appendix 2 - Workforce Profiles for

Partner Organisation - Pertemps

Council Paybands



Section 1 – Summary

This report sets out data, presented by protected characteristic, related to a range of employment matters as listed above. A further report to be submitted to January 2016 ECF, will include analysis of the data (and by directorate) and actions to address any issues arising.

Publishing the data meets the Council's statutory responsibility under the Equalities Act 2010.

FOR INFORMATION

Section 2 - Report

2.1. Introduction and format

This report sets out information on Harrow Council's performance on equalities and the impact of its policies and practices on its employees, to comply with the requirements of the Public Sector Equality Duty set out in the Equality Act 2010 and the Equality Act 2010 (Specific Duties) Regulations 2011.

This first report comprises of the equalities data for the year ending 31 March 2015, for consideration. The data is presented in a similar format to 2014/15.

In accordance with the approach taken in the previous year, it will be followed by a second report to ECF in January 2016. This report will contain a further analysis of the data (and by directorate) and any issues arising, update on progress against the Corporate Equalities Plan, and set out any new actions identified from the 2013/14 data.

Further analysis of the data relating to maternity is necessary and as a result is not shown in this report. The data relating to maternity will therefore be published in the second report.

2.2. Content

Appendix 1 of this report contains an overview of the workforce profile as at 31 March 2014 across the whole Council and the available information from Pertemps, as our key partner organisation in hiring workers to fill Council positions, analysed by protected characteristic. Comparisons of the workforce profile against previous years and the local community are made where available and appropriate.

In addition, data is supplied for the complete year ending 31 March 2015 on recruitment, employment procedures, redeployment rates, leavers and take up of training opportunities.

As in last year's report although this is the third year that data on the protected characteristics of Religion or Belief, Sexual Orientation, Pregnancy and Maternity and Gender Reassignment is available, much of this data continues to be very limited, reflecting a continued pattern of employees choosing not to state or declare their religion or belief and sexual orientation. This year again, in relation to gender reassignment, the numbers are very low that it might be possible to identify individuals who have provided information, and therefore, the decision has been taken not to report on this protected characteristic.

2.3. Corporate Equalities Action Plan for January 2016

We have made progress to address some of the issues in the last Corporate Equalities Action Plan. The Council still faces challenges in addressing these issues given the limited resources available. The Council's equalities agenda is best addressed through perhaps a



smaller number of objectives to achieve good, outcome focused actions for the benefit of its staff. Recommendations were also made in April 2014 following the external investigation into allegations of institutional racism, and additional actions agreed, which need to be progressed and continuously monitored.

As reported in last year's report the Corporate Equalities Group (CEG) is considering how the Council can approach equalities more widely, and a revised single Corporate Action Plan will be developed for 2015/16. Any issues identified from the analysis of the 2014/15 data, to be presented in the January 2016 report to ECF, will be highlighted to CEG and incorporated into the revised Action Plan moving forward.

This report has been provided to the Corporate Equality Group for information.

ECF members are asked to consider and comment on the data and provide any feedback on issues to prioritise for action from January 2016.

Section 3 - Further Information

A further analysis report, as part of the Annual Equality in Employment Report, is to be considered by ECF in January 2016, which will include actions the Council will take in response to issues highlighted by the data in this report.

Section 4 - Financial Implications

There are no financial implications relating to this report.

Section 5 - Equalities implications

None. This information report sets out information captured on equalities in employment.

Section 6 - Corporate Priorities

The report relates to employment for Council employees and as such supports delivery of all corporate priorities.

Name: Steve Tingle	on behalf of the X Chief Financial Officer
Date: 2.11.15	

Section 7 - Contact Details and Background Papers

Contact: Nicholas Toko, Interim Employee Relations Manager

Annual Equality in Employment Monitoring Report

Employment Data

Appendix 1

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1. How information is presented

Workforce Profile Data

The Workforce Profile is a snapshot of the workforce as at 31 March 2015, broken down by 7 of the 9 protected characteristics, and by Payband and whether Full or Parttime. There is no requirement to report on Marital Status and the decision has been taken not to report on Gender Reassignment in this report as the figures are so low that it may be possible to identify individuals.

The report is based on headcount, therefore, an employee who holds jobs in more than one directorate will be counted only once in the whole council report but will appear in each of the Directorate reports. In determining which job to count for the whole council report, the job with the highest number of working hours is used.

Data Sources and Comparison with the Community

Data used for comparison with the community was obtained from 2011 Census Briefing Note 11: May 2013 - Gender, Age, Religion and Health, by Ethnic Group 2011 Census Third Release (3.1). Gender and Age data has been updated in line with 2014 Mid Year Estimates.

Recruitment

These figures cover recruitment for posts where processed by Pertemps. As Schools do not use Pertemps, data relating to their recruitment is not available in this report.



2. Workforce Profile as at 31 March 2015

2.1 Race (Ethnicity)

2.1 Nace (Ethnicity)								
	Whole Council			Exc	Harrow Community Data 2011 Census			
	2013	2014	2015	2013	2014	2015		
	5,125	5,093	4,798	2,375	2,192	2,042		
Asian	24.08%	23.44%	27.34%	21.60%	21.58%	22.33%	42.59%	
Black	9.00%	8.50%	9.44%	14.11%	14.37%	15.03%	8.24%	
Mixed	2.15%	2.02%	2.33%	1.89%	2.05%	2.06%	3.97%	
Any other ethnic group	0.86%	0.73%	1.06%	0.80%	0.68%	0.73%	2.95%	
Total BAME	36.08%	34.69%	40.18%	38.40%	38.69%	40.16%	57.75%	
White	52.08% 47.52%		52.17%	54.44%	52.14%	51.42%	42.25%	
Unknown/Unclassified	11.84%	17.79%	7.65%	7.16%	9.17%	8.42%	0.00%	

2.2 Sex

	Wh	ole Council		Ex	cluding Scho	ols	Harrow Community Data
	2013	2014	2015	2013	2014	2015	2014 Mid Year Estimates (ONS)
	5,125	5,093	4,798	2,375	2,192	2,042	
Male	22.36%	21.58%	21.72%	37.68%	38.28%	38.05%	49.70%
Female	77.64%	78.42%	78.28%	62.32%	61.72%	61.51%	50.30%

2.3 Disability

	Who	ole Counci	i 	Exclu	Harrow Community		
	2013	2014	2015	2013	2014	2015	Data 2011
	5,125	5,093	4,798	2,375	2,192	2,042	Census
Yes	1.81%	1.59%	1.44%	3.33%	3.10%	2.94%	*Not collected in this format

^{*}In the 2011 census, 16.4% of Harrow residents self classified their heath to be not good, which is clearly not the same definition as the definition for disability.



2.4 Age

	Whole Council			Excluding Schools			
	2013	2014	2015	2013	2014	2015	
	5,125	5,093	4,798	2,375	2,192		
16 to 24	3.34%	3.49%	3.83%	1.47%	1.19%	1.37%	
25 to 34	17.39%	17.26%	17.22%	14.15%	13.46%	12.93%	
35 to 44	22.67%	22.76%	23.59%	21.68%	21.44%	21.89%	
45 to 54	32.76%	31.73%	31.20%	33.14%	32.53%	32.62%	
55 to 64 65+	21.15% 2.69%	21.66% 3.10%	21.05% 3.11%	25.81% 3.75%	26.69% 4.70%	26.25% 4.95%	

2.5 Religion or Belief

		Whole	Council	Excluding Schools			Harrow Community Data 2011
	2013	2014	2015	2013	2014	2015	Census
	5,125	5,093	4,798	2,375	2,192	2,042	
Christianity	9.17%	11.00%	8.13%	13.09%	12.09%	11.41%	37.30%
Hinduism	3.83%	4.12%	3.48%	4.00%	4.11%	4.31%	25.30%
Islam	1.16%	1.44%	0.90%	1.64%	1.46%	1.37%	12.50%
Judaism	0.47%	0.57%	0.35%	0.59%	0.50%	0.49%	4.40%
Jainism	0.47%	0.51%	0.42%	0.42%	0.41%	0.44%	2.17%
Sikh	0.37%	0.39%	0.35%	0.51%	0.50%	0.49%	1.20%
Buddhism	0.20%	0.20%	0.17%	0.25%	0.27%	0.24%	1.10%
Zoroastrian	0.02%	0.02%	0.02%	0%	0%	0.00%	0.07%
Other	0.75%	0.86%	0.73%	0.97%	1.00%	0.98%	0.26%
No Religion/Atheist	1.81%	2.09%	1.71%	2.78%	2.78%	2.89%	9.60%
Unknown	81.76%	78.81%	83.74%	75.75%	76.87%	77.38%	6.20%

2.6 Sexual Orientation

	W	Whole Council			Excluding Schools			
	2013	2014	2015	2013	2014	2015		
	5,125	5,093	4,798	2,375	2,192	2,042		
Heterosexual	15.92%	14.55%	14.17%	18.11%	18.57%	20.47%		
Gay Woman/ Lesbian	0.06%	0.06%	0.06%	0.08%	0.09%	0.10%		
Gay Man	0.08%	0.08%	0.17%	0.08%	0.14%	0.34%		
Bi-sexual	0.14%	0.14%	0.17%	0.21%	0.27%	0.34%		
Prefer not to say	1.07%	0.92%	1.00%	1.18%	1.14%	1.52%		
Other	0.04%	0.04%	0.04%	0%	0%	0.00%		
Unknown	82.69%	84.21%	84.39%	80.34%	79.79%	77.23%		



2.7 Pregnancy and Maternity

	Wh	Excluding Schools				
	2013 2014 2015			2013	2014	2015
Year 5,125		5,093	4,798	2,375	2,192	2,042
Total Workforce	4.02% (206)	3.83% (195)	3.79% (182)	4.13% (98)	4.01% (88)	4.01% (82)

2.8 Gender Reassignment

The decision has been taken not to report on this protected characteristic as the low level of data available may identify individuals.



2.9 Workforce Profile by Payband and Protected Characteristic (see Appendix 2 for information on the Council Paybands)

				Paybar	nds			Whole Council	Harrow Community Data 2011 Census
		1 1819	2 1565	3 1020	4 299	5 84	6 11	4,798	
	BAME	44.77%	39.17%	34.51%	27.42%	14.29%	0.00%	40.18%	57.75%
Ethnicity	White	44.75%	54.31%	56.18%	63.55%	79.76%	81.82%	52.17%	42.25%
	Unknown	7.48%	6.52%	9.31%	9.03%	5.95%	18.18%	7.65%	0.00%
Sex	Male	15.94%	26.84%	21.27%	25.75%	38.10%	54.55%	21.72%	49.70%
	Female	84.06%	73.16%	78.73%	74.25%	61.90%	45.45%	78.28%	50.30%
Disability	Yes	1.26%	1.79%	1.67%	0.00%	1.19%	0.00%	1.44%	Not collected in this format
	16 to 24	4.67%	6.20%	0.20%	0.00%	0.00%	0.00%	3.83%	
	25 to 34	11.21%	23.26%	22.45%	9.36%	1.19%	0.00%	17.22%	
Age	35 to 44	24.57%	18.15%	28.14%	30.77%	23.81%	18.18%	23.59%	not relevant
50	45 to 54	32.88%	30.48%	26.76%	35.45%	45.24%	45.45%	31.20%	
	55 to 64	22.43%	18.85%	20.98%	22.07%	27.38%	36.36%	21.05%	
	65+	4.23%	3.07%	1.47%	2.34%	2.38%	0.00%	3.11%	
	Christianity	5.99%	8.95%	9.22%	12.71%	7.14%	27.27%	8.13%	37.30%
	Hinduism	4.34%	3.77%	1.96%	3.01%	0.00%	0.00%	3.48%	25.30%
	Islam	0.93%	1.15%	0.69%	0.33%	0.00%	0.00%	0.90%	12.50%
	Judaism	0.05%	0.38%	0.69%	0.67%	1.19%	0.00%	0.35%	4.40%
	Jainism	0.38%	0.51%	0.49%	0.00%	0.00%	0.00%	0.42%	2.17%
Religion/Belief	Sikh	0.22%	0.26%	0.39%	1.34%	1.19%	0.00%	0.35%	1.20%
	Buddhism	0.11%	0.13%	0.29%	0.00%	1.19%	0.00%	0.17%	1.10%
	Zoroastrian	0.00%	0.06%	0.00%	0.00%	0.00%	0.00%	0.02%	0.07%
	Other	0.77%	0.70%	0.88%	0.33%	0.00%	0.00%	0.73%	0.26%
	No Religion/ Atheist	0.93%	1.73%	2.06%	4.35%	4.76%	0.00%	1.71%	9.60%
	Unknown	86.26%	82.36%	83.33%	77.26%	84.52%	72.73%	83.74%	6.20%
	Heterosexual	9.51%	15.78%	16.76%	20.40%	27.38%	45.45%	14.17%	
	Gay Woman/ Lesbian	0.00%	0.06%	0.20%	0.00%	0.00%	0.00%	0.06%	
Sexual	Gay Man	0.00%	0.19%	0.20%	1.00%	0.00%	0.00%	0.17%	Not available
orientation	Bi-sexual	0.16%	0.13%	0.10%	0.67%	0.00%	0.00%	0.17%	
	Prefer not to say	0.77%	1.15%	0.98%	2.01%	0.00%	0.00%	1.00%	
	Other	0.11%	0.00%	0.00%	0.00%	0.00%	0.00%	0.04%	
	Unknown	89.44%	82.68%	81.76%	75.92%	72.62%	54.55%	84.39%	
Pregnancy/	Yes								
Maternity	No								



2.10 Workforce Profile - Full and Part time

		Full Time	Part Time	Whole Council
		2,396	2,402	4,798
	BAME	37.23%	43.13%	40.18%
Ethnicity	White	54.80%	49.54%	52.17%
	Unknown	7.97%	7.33%	7.65%
Sex	Male	35.73%	7.74%	21.72%
	Female	64.27%	92.26%	78.28%
Disability	Yes	1.71%	1.17%	1.44%
	16 to 24	4.76%	2.91%	3.83%
	25 to 34	24.67%	9.78%	17.22%
Age	35 to 44	22.33%	24.85%	23.59%
	45 to 54	28.21%	34.18%	31.20%
	55 to 64	18.16%	23.94%	21.05%
	65+	1.88%	4.33%	3.11%
	Christianity	8.47%	7.79%	8.13%
	Hinduism	2.46%	4.50%	3.48%
	Islam	0.90%	0.92%	0.90%
Religion	Judaism	0.46%	0.25%	0.35%
or	Jainism	0.29%	0.54%	0.42%
Belief	Sikh	0.42%	0.29%	0.35%
	Buddhism	0.25%	0.08%	0.17%
	Zoroastrian	0.00%	0.04%	0.02%
	Other	0.71%	0.75%	0.73%
	No Religion/Atheist	2.29%	1.12%	1.71%
	Unknown	83.76%	83.72%	83.74%
	Heterosexual	15.98%	12.36%	14.17%
	Gay Woman/ Lesbian	0.04%	0.08%	0.06%
Sexual	Gay Man	0.25%	0.08%	0.17%
Orientation	Bi-sexual	0.17%	0.17%	0.17%
	Prefer not to say	1.13%	0.87%	1.00%
	Other	0.00%	0.08%	0.04%
	Unknown	82.43%	86.34%	84.39%
Pregnancy/ Maternity in last 2 years				



3. Recruitment Whole Council (Schools not included)
This data relates only to recruitment carried out through Pertemps

		Applied	Shortlisted	Appointed	Council excluding Schools	Whole Council
		2378	482	163	2,042	4,798
	BAME	68.42%	59.65%	57.06%	40.16%	40.18%
Ethnicity	White	27.96%	36.65%	41.1%	51.42%	52.17%
	Unknown	3.62%	3.7%	1.84%	8.42%	7.65%
Sex	Male	48.86%	43.47%	48.16%	38.05%	21.72%
	Female	51.13%	56.54%	51.84%	61.51%	78.28%
Disability	Yes	2.57%	3.53%	3.68%	2.94%5	1.44%
	16 to 24	11.40%	9.96%	12.27%	1.37%	3.83%
	25 to 44	56.31%	53.94%	58.90%	12.93%	40.81%
Age	45 to 64	28.64%	33.61%	26.38%	21.89%	52.25%
	65+	0.84%	0.62%	1.23%	32.62%	3.11%
	Unknown	2.82%	1.87%	1.23%	26.25%	0.00%
	Christianity	42.09%	45.85%	46.01%	11.41%	8.13%
	Hinduism	15.05%	12.24%	14.72%	4.31%	3.48%
	Islam	11.69%	6.02%	5.52%	1.37%	0.90%
Religion	Judaism	0.71%	1.04%	1.23%	0.49%	0.35%
Or	Jainism	0.76%	0.21%	-	0.44%	0.42%
Belief	Sikh	2.31%	2.49%	3.07%	0.49%	0.35%
	Buddhism	1.77%	1.66%	-	0.24%	0.17%
	Zoroastrian	-	-	-	0.00%	0.02%
	Other	2.1%	2.90%	-	0.98%	0.73%
	No				2.89%	1.71%
	Religion/Atheist	15.52%	19.71%	23.93%		
	Unknown	7.99%	7.88%	5.52%	77.38%	83.74%
	Heterosexual	86.59%	89.00%	92.02%	20.47%	14.17%
	Gay Woman/	0.500/	0.000/		0.10%	0.06%
Covuel	Lesbian	0.50%	0.62%	1 0 40/	0.240/	0.470/
Sexual	Gay Man Bi-sexual	1.05%	1.24%	1.84%	0.34%	0.17%
Orientation	Bi-sexual Prefer not to	2.69%	2.28%	1.23%	0.34%	0.17%
	say	_	_	_	1.52%	1.00%
	Other	1.51%	0.21%	_	0.00%	0.04%
	Unknown	7.65%	6.64%	4.91%	77.23%	84.39%
Drognor ov/		7.0070	0.0 170	1.0170	77.2070	31.0070
Pregnancy/ Maternity in last 2 years	Yes	2.90%	2.70%	2.45%		



4. Employment Procedures 2014/15

		Co	nduct		Capability		Grievance			
		Cases42	Warnings9	Dismissals3	Cases36	1 Warning	Dismissals3	Cases14	Appeals2	Whole Council Workforce 4,79 8
	ВАМЕ	38.10%	N/A	N/A	63.88%	N/A	N/A	35.71%	N/A	40.18%
Ethnicity	White	52.38%	N/A	N/A	30.56%	N/A	N/A	57.15%	N/A	52.17%
,	Unknown	9.52%	N/A	N/A	4.35%	N/A	N/A	7.14%	N/A	7.65%
	Male	57.14%	N/A	N/A	36.11%	N/A	N/A	42.86%	N/A	21.72%
Sex	Female	42.86%	N/A	N/A	63.89%	N/A	N/A	57.14%	N/A	78.28%
Disability	Disabled	4.76%	N/A	N/A	2.78%	N/A	N/A	7.14%	N/A	1.44%
	16 to 24	9.52%	N/A	N/A	0	N/A	N/A	0	N/A	3.83%
	25 to 34	19.05%	N/A	N/A	8.33%	N/A	N/A	7.14%	N/A	17.22%
A	35 to 44	9.52%	N/A	N/A	22.22%	N/A	N/A	14.28%	N/A	23.59%
Age	45 to 54	21.43%	N/A	N/A	25.00%	N/A	N/A	35.71%	N/A	31.20%
	55 to 64	28.57%	N/A	N/A	41.67%	N/A	N/A	42.86%	N/A	21.05%
	65+	11.90%	N/A	N/A	2.78%	N/A	N/A	0	N/A	3.11%
	Christianity	7.14%	N/A	N/A	11.11%	N/A	N/A	14.28%	N/A	8.13%
	Hinduism	2.38%	N/A	N/A	2.78%	N/A	N/A	0	N/A	3.48%
	Islam	0	N/A	N/A	2.78%	N/A	N/A	0	N/A	0.90%
	Judaism	2.38%	N/A	N/A	0	N/A	N/A	0	N/A	0.35%
	Jainism	0	N/A	N/A	2.78%	N/A	N/A	0	N/A	0.42%
Religion or	Sikh	0	N/A	N/A	0	N/A	N/A	0	N/A	0.35%
Belief	Buddhism	0	N/A	N/A	0	N/A	N/A	0	N/A	0.17%
	Zoroastrian	0	N/A	N/A	0	N/A	N/A	0	N/A	0.02%
	Other	0	N/A	N/A	0	N/A	N/A	0	N/A	0.73%
	No Religion/ Atheist	0	N/A	N/A	0	N/A	N/A	0	N/A	1.71%
	Unknown	88.10%	N/A	N/A	80.55%	N/A	N/A	85.72%	N/A	83.74%
	Heterosexual	14.29%	N/A	N/A	16.67%	N/A	N/A	7.14%	N/A	14.17%
	Gay Woman/	17.23/0	111/7	111/	10.07 /0	1 1 1 / / /	11//	7.17/0	1 11/7	
	Lesbian	0	N/A	N/A	0	N/A	N/A	0	N/A	0.06%
0	Gay Man	0	N/A	N/A	0	N/A	N/A	0	N/A	0.17%
Sexual Orientation	Bi-sexual	0	N/A	N/A	0	N/A	N/A	0	N/A	0.17%
Sticitation	Prefer not to									1.00%
	say	0	N/A	N/A	0	N/A	N/A	7.14%	N/A	
	Other	0	N/A	N/A	0	N/A	N/A	0	N/A	0.04%
	Unknown	85.71%	N/A	N/A	83.33%	N/A	N/A	85.72%	N/A	84.39%
Pregnancy/ maternity in	Yes									
last 2 yrs	No									



Notes:

- The Grievance Procedure was previously known as Dignity At Work until 31st March 2015.
- No percentage figures have been calculated for data relating to fewer than 10 instances. This is to preserve confidentiality (i.e. avoid the identification of the one or two employees who have a particular characteristic) and prevent the reader from forming the illusion of the data having any statistical significance (the lack of statistical significance had been highlighted in previous versions of this report, but the presence of percentage figures led to queries which resulted in discussions about individual cases, essentially compromising the anonymity of the report and the privacy of the employees in question).
- 20 cases were in progress as at 31.03.2015 (6 conduct, 8 capability, and 6 grievance ones).
- There is a lack of clarity arising from the previous report with regards to the number of cases ongoing as at 31st March 2014 the total mentioned is 20, but when the data is broken down by type, it comes to 29 cases (5, 11 and 13 respectively).



5. Redeployments 2014/15 (administered through Pertemps)

		Redeployment sought (all reasons) 73 employees	Successful Redeployments 19 employees	Not Redeployed 54 employees	Whole Council
	BAME	41.10%	42.11%	40.74%	40.18%
Ethnicity	White	53.42%	52.63%	53.70%	52.17%
	Unknown	5.48%	5.26%	5.56%	7.65%
Sex	Male	38.36%	36.84%	38.89%	21.72%
	Female	61.64%	63.16%	61.11%	78.28%
Disability	Yes	5.48%	5.26%	5.56%	1.44%
	16 to 24	0%	0.00%	0.00%	3.83%
	25 to 34	2.94%	5.56%	2.00%	17.22%
Age	35 to 44	17.65%	16.67%	18.00%	23.59%
	45 to 54	36.76%	55.56%	30.00%	31.20%
	55 to 64	36.76%	22.22%	42.00%	21.05%
	65+	5.88%	0.00%	8.00%	3.11%
	Unknown	0%	0.00%	0.00%	8.13%
Religion or Belief	Christianity Hinduism Islam Judaism Jainism Sikh Buddhism Zoroastrian Other No Religion/Atheist Unknown	12.50% 11.11% 2.78% 0.00% 0.00% 0.00% 0.00% 0.00% 4.17% 69.44%	21.05% 5.26% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00% 5.26% 68.42%	9.43% 13.21% 3.77% 0.00% 0.00% 0.00% 0.00% 0.00% 0.00%	3.48% 0.90% 0.35% 0.42% 0.35% 0.17% 0.02% 0.73% 1.71%
Sexual Orientation	Heterosexual Gay Woman/ Lesbian Gay Man Bi-sexual Prefer not to say Other Unknown Yes	22.22% 0.00% 0.00% 0.00% 0.00% 0.00% 77.78%	11.11% 0.00% 0.00% 0.00% 0.00% 0.00% 88.89% 0.00%	25.93% 0.00% 0.00% 0.00% 0.00% 74.07% 1.85%	14.17% 0.06% 0.17% 0.17% 1.00% 0.04% 84.39%
Maternity in last 2 years	No Unknown	6.85% 91.78%	0.00% 0.00% 100.00%	9.26% 88.89%	



6. Maternity - Return to Work Rates - by Protected Characteristic

		Women due to return between 1 April 2014 - 31 March 2015	Women who returned to work for longer than 4 months	Women who returned to work but left within 4 months	Non returners following maternity leave
Number and Percentage					
Ethnicity	BAME White Unknown				
Disability	Yes No Not stated				
Age	25 to 34 35 to 44				
Religion or Belief	Christianity Hinduism Islam Judaism Jainism Sikh Buddhism Zoroastrian Other No Religion/Atheist Unknown				
Sexual Orientation	Heterosexual Gay Woman/ Lesbian Bi-sexual Prefer not to say Other Unknown				



7. Leavers - by Protected Characteristic

		III Health Dismissal	Redundancy - compulsory 29	Redundancy - voluntary 29	Dismissals (including probation)	Resignat ions and other leavers 681	All leavers 761	Whole Council 4798
	BAME	42.86%	48.28%	20.69%	25.00%	31.57%	31.93%	40.18%
Ethnicity	White	50.00%	41.38%	68.97%	50.00%	58.00%	57.56%	52.17%
	Unknown	7.14%	10.34%	10.34%	25.00%	10.43%	10.51%	7.65%
Sex	Male	42.86%	37.93%	34.48%	50.00%	23.20%	24.84%	21.72%
	Female	57.14%	62.07%	65.52%	50.00%	76.80%	75.16%	78.28%
Disability	Yes	7.14%	3.45%	3.45%	0.00%	0.88%	1.18%	1.44%
	16-24	0.00%	0.00%	0.00%	25.00%	4.55%	4.34%	3.83%
	25-34	14.29%	0.00%	0.00%	12.50%	23.94%	21.81%	17.22%
Age	35-44	7.14%	20.69%	17.24%	0.00%	20.12%	19.58%	23.59%
	45-54	0.00%	31.03%	17.24%	37.50%	21.59%	21.55%	31.20%
	54-64	57.14%	44.83%	55.17%	12.50%	19.82%	22.73%	21.05%
	65+	21.43%	3.45%	10.34%	12.50%	9.99%	9.99%	3.11%
	Christianity	0.00%	0.00%	20.69%	0.00%	7.64%	7.62%	8.13%
	Hinduism	0.00%	3.45%	3.45%	0.00%	2.94%	2.89%	3.48%
	Islam	0.00%	6.90%	0.00%	0.00%	1.47%	1.58%	0.90%
	Judaism	0.00%	0.00%	0.00%	0.00%	0.44%	0.39%	0.35%
	Jainism	0.00%	0.00%	0.00%	0.00%	0.15%	0.13%	0.42%
Religion or	Sikh	0.00%	0.00%	0.00%	0.00%	0.29%	0.26%	0.35%
Belief	Buddhism	0.00%	0.00%	0.00%	0.00%	0.29%	0.26%	0.17%
	Zoroastrian	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.02%
	Other	0.00%	0.00%	0.00%	0.00%	0.44%	0.39%	0.73%
	No religion/ Atheism	0.00%	0.00%	3.45%	0.00%	1.91%	1.84%	1.71%
	Unknown	100.00%	89.66%	72.41%	100.00%	84.43%	84.63%	83.74%
	Heterosexual	0.00%	3.45%	24.14%	12.50%	14.68%	14.32%	14.17%
	Gay Woman/ Lesbian	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.06%
Sexual Orientation	Gay Man	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.17%
	Bi-sexual	0.00%	0.00%	0.00%	0.00%	0.29%	0.26%	0.17%
	Prefer not to say	0.00%	0.00%	0.00%	0.00%	0.44%	0.39%	1.00%
	Other	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.04%
	Unknown	100.00%	96.55%	75.86%	87.50%	84.58%	85.02%	84.39%
Pregnancy and	Yes							
Maternity	No							

8. Take Up of Training Opportunities 2014/15

Attendance on Learning and Development Programme recorded on "My Learning" management system, by Headcount, 2015/15.

Training comprises of core skills training eg health and safety, IT, customer care, assertiveness, coaching, project management, recruitment and selection, and also includes equalities and diversity training. All Adults' safeguarding training is also included.

Schools do not access training via "My Learning" and therefore are not included.

		Attendance on Learning & Development Programme	Council Workforce excluding Schools
		994 delegates	2,042
	BAME	42.45%	40.16%
Ethnicity	White	45.37%	51.42%
	Unknown	12.17%	8.42%
Sex	Male	30.68%	38.05%
	Female	69.32%	61.51%
Disability	Yes	3.32%	2.94%
	16 to 24	1.31%	1.37%
	25 to 34	13.08%	12.93%
Age	35 to 44	21.43%	21.89%
	45 to 54	34.10%	32.62%
	55 to 64	24.45%	26.25%
	65+	2.52%	4.95%
	Unknown	3.12%	1.37%

Appendix 2

9. Workforce Profile - Agency Workers engaged through Pertemps

5. WOIRIOIGE I IX	The Agency Workers	s engaged through Pe	Council	
		Pertemps Headcount during March 2015 624 placements	Workforce Excluding Schools 2042 employees	Harrow Community
	BAME	36.76%	40.16%	40.18%
Ethnicity	White	32.26%	51.42%	52.17%
Lumoity	Prefer not to say	23.92%	8.42%	7.65%
	Incomplete/Unknown	7.06%	0	21.72%
	Male	38.52%	38.05%	78.28%
Sex	Female	46.55%	61.51%	1.44%
Jex	Prefer not to say	7.87%	0	3.83%
	Incomplete/Unknown	7.06%	0	40.81%
	Yes	1.13%	2.94%	
Disability	No	78.39%	0	Not relevant
Disability	Prefer not to say	13.39%	0	INOLIGIEVAIIL
	Incomplete/Unknown	7.10%	0	
	16 to 24	8.41%	1.37%	
	25 to 34	23.36%	12.93%	
Age	35 to 44	19.78%	21.89%	Not
	45 to 54	26.01%	32.62%	relevant
	55 to 64	18.54%	26.25%	
	65+	3.89%	4.95%	
	Unknown	0	0	
	Prefer not to say	0	0	
	Christianity	31.25%	11.41%	37.30%
	Hinduism	7.47%	4.31%	25.30%
	Islam	-	1.37%	12.50%
	Judaism	1.04%	0.49%	4.40%
	Jainism	0.87%	0.44%	2.17%
Religion or Belief	Sikh	0.52%	0.49%	1.20%
	Buddhism	0.52%	0.24%	1.10%
	Zoroastrian	0.17%	0.00%	0.07%
	Other	-	0.98%	0.26%
	No Religion/Atheist	9.90%	2.98%	9.60%
	Prefer not to say	40.63%	0	0
	Incomplete/Unknown	7.64%	77.38%	6.20%
	Heterosexual	64.40%	20.47%	
	Gay Woman/ Lesbian	0.16%	0.10%	NI-4
Sexual Orientation	Gay Man Bi-sexual	0.32%	0.34%	Not
Sexual Orientation		0.32%	0.34%	collected
	Prefer not to say	27.67%	1.52%	
	Other	7.400/	0	
	Incomplete/Unknown	7.12%	77.23%	
Pregnancy/	Yes	1.93%		
maternity in last 2 Years	No Drafar Nat Ta Cav	64.85%		
. 3410	Prefer Not To Say	26.16%	<u> </u>	
	Incomplete/Unknown	7.06%		

Appendix 2

2014/15 Paybands

Payband	Salary in £s	Broadly equivalent to and will include
Band 1	Up to 19,182	G1 to G3
Band 2	19,183 - 31,059	G4 to G8
Band 3	31,060 - 42,525	G9 to G11
Band 4	42,526 - 61,377	MG1 - MG3
Band 5	61,378 - 94,929	MG4 and D1
Band 6	94,930 and above	D2 and above

G grades - Harrow pay spine